DLN: 93493317013519 OMB No 1545-0047 Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) ▶ Do not enter social security numbers on this form as it may be made public Open to Public Department of the ▶ Go to www.irs.gov/Form990 for instructions and the latest information. Inspection Internal Revenue Service For the 2019 calendar year, or tax year beginning 04-01-2018 , and ending 03-31-2019 C Name of organization D Employer identification number B Check if applicable FOOD LINK INC ☐ Address change 47-1840355 ☐ Name change Doing business as ☐ Initial return ☐ Final return/terminate E Telephone number ☐ Amended return Number and street (or P O box if mail is not delivered to street address) Room/suite 17 BRATTLE STREET ☐ Application pending (781) 819-4225 City or town, state or province, country, and ZIP or foreign postal code ARLINGTON, MA  $\,$  024764313  $\,$ G Gross receipts \$ 1,815,968 Name and address of principal officer H(a) Is this a group return for DEANNE B DUPONT □Yes ☑No subordinates? 17 BRATTLE STREET SUITE 17 H(b) Are all subordinates ARLINGTON, MA 024764313 ☐ Yes ☐No included? Tax-exempt status **☑** 501(c)(3) □ 501(c)( ) **◄** (insert no ) 4947(a)(1) or If "No," attach a list (see instructions) **H(c)** Group exemption number ▶ Website: ▶ www foodlinkma org L Year of formation 2014 M State of legal domicile K Form of organization ☑ Corporation ☐ Trust ☐ Association ☐ Other ▶ Summary 1 Briefly describe the organization's mission or most significant activities FOOD LINK IS A COMMUNITY ORGANIZATION THAT RESCUES FRESH FOOD, ALLEVIATES HUNGER, AND CONTRIBUTES TO ENVIRONMENTAL SUSTAINABILITY Activities & Governance Check this box ▶ ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets Number of voting members of the governing body (Part VI, line 1a) . . . 9 Number of independent voting members of the governing body (Part VI, line 1b) 4 3 5 Total number of individuals employed in calendar year 2018 (Part V, line 2a) 400 Total number of volunteers (estimate if necessary) . . . 7a Total unrelated business revenue from Part VIII, column (C), line 12 7a 0 b Net unrelated business taxable income from Form 990-T, line 34 7b **Current Year** 1,780,813 8 Contributions and grants (Part VIII, line 1h) . . 329,170 9 Program service revenue (Part VIII, line 2g) . 4,800 4,800 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . . 738 3,114 -60,538 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 10,092 1,728,189 344,800 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) Grants and similar amounts paid (Part IX, column (A), lines 1-3). 0 14 Benefits paid to or for members (Part IX, column (A), line 4) . Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 112,700 126,961 Expenses 16a Professional fundraising fees (Part IX, column (A), line 11e) . b Total fundraising expenses (Part IX, column (D), line 25) ▶90,146 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) . 64,801 1,094,034 18 Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25) 177,501 1,220,995 19 Revenue less expenses Subtract line 18 from line 12 . 167,299 507,194 Net Assets or Fund Balances **Beginning of Current Year End of Year** 20 Total assets (Part X, line 16) . 336,454 1,763,381 940,502 21 Total liabilities (Part X, line 26) . 20,769 822,879 22 Net assets or fund balances Subtract line 21 from line 20 . 315,685 Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge 2019-08-07 Signature of officer Sign Here DEANNE B DUPONT PRESIDENT Type or print name and title Print/Type preparer's name Preparer's signature Date PTIN Check | If 2019-11-13 P00365920 Paid self-employed Firm's name 

BERNARD JOHNSON & COMPANY PC Firm's EIN **Preparer** Use Only Firm's address ▶ 15 MAIN STREET Phone no (978) 887-2220 TOPSFIELD, MA 01983 ☑ Yes ☐ No May the IRS discuss this return with the preparer shown above? (see instructions) . For Paperwork Reduction Act Notice, see the separate instructions. Form 990 (2018) Cat No 11282Y

Form	990 (2018)					Page <b>2</b>
Par	t III Statement	of Program Servic	e Accomplisi	nments		
	Check if Schee	dule O contains a respo	onse or note to a	iny line in this Part III .		<u> </u>
1	•	rganization's mission				
	LINK IS A COMMUNITAINABILITY	TY ORGANIZATION THA	AT RESCUES FRE	SH FOOD, ALLEVIATES	HUNGER, AND CONTRIBUTES TO E	ENVIRONMENTAL
2	Did the organization	undertake any significa	int program serv	rices during the year wh	nich were not listed on	
		r 990-EZ?				☐ Yes ☑ No
	If "Yes," describe the	se new services on Sch	nedule O			
3	Did the organization	cease conducting, or m	ake significant o	changes in how it condu	cts, any program	
		se changes on Schedul				☐ Yes 🗹 No
4	Describe the organization 501(c)(3) and	ation's program service	accomplishmen	to report the amount of	argest program services, as measu f grants and allocations to others, t	red by expenses he total
4a	(Code See Additional Data	) (Expenses \$	1,062,939	ıncludıng grants of \$	0 ) (Revenue \$	941,614 )
	See Additional Bata					
4b	(Code	) (Expenses \$		ıncludıng grants of \$	) (Revenue \$	)
<b>4</b> c	(Code	) (Expenses \$		including grants of \$	) (Revenue \$	)
4d	Other program service	ces (Describe in Schedi	ıle O )			
	(Expenses \$	,	uding grants of	\$	) (Revenue \$	)

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Par	Checklist of Required Schedules	- 1		
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	<b>Yes</b> Yes	No
2	Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> (see instructions)?	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3	103	No
4	Section 501(c)(3) organizations.  Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year?  If "Yes," complete Schedule C, Part II	4		No
	Is the organization a section $501(c)(4)$ , $501(c)(5)$ , or $501(c)(6)$ organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts?  If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets?  If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or $X$ as applicable			
	Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI	11a	Yes	
	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 💆	11b		No
	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 2	11c		No
	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX 🕏	11d		No
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 🕏	11e		No
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year?  If "Yes," complete Schedule D, Parts XI and XII 2	12a	Yes	
	Was the organization included in consolidated, independent audited financial statements for the tax year?  If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		No
13	Is the organization a school described in section 170(b)(1)(A)(II)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and $IV$	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I(see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No

**b** If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?

column (A), line 2? If "Yes," complete Schedule I, Parts I and III . . . . . . . . . .

Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX,

Nο

Nο

20a

20b

21

22

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Pai	tIV Checklist of Required Schedules (continued)			
			Yes	No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23		No
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K If "No," go to line 25a	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.  Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?  If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L,			
	Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>	<b>28</b> c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 🐒	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets?  If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34		No
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	<b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If</i> "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No

Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note.

Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this Part V  $\,$  .

1a Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable .

**b** Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable

Part V

Yes

Yes

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No

38

9

0

1a

14a Did the organization receive any payments for indoor tanning services during the tax year? . . . . .

b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.

Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess

parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N . . . . .

Is the organization an educational institution subject to the section 4968 excise tax on net investment income?

13b

13c

14a

14b

15

No

No

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Part VI	Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O See instructions  Check if Schedule O contains a response or note to any line in this Part VI		onse to	lınes 🗸
Section	on A. Governing Body and Management			
			Yes	No
1a En	ter the number of voting members of the governing body at the end of the tax year label 10			
bo	there are material differences in voting rights among members of the governing dy, or if the governing body delegated broad authority to an executive committee or nilar committee, explain in Schedule O			
	ter the number of voting members included in line 1a, above, who are independent			
	<b>1b</b> 9			
	d any officer, director, trustee, or key employee have a family relationship or a business relationship with any other ficer, director, trustee, or key employee?	2		No
	d the organization delegate control over management duties customarily performed by or under the direct supervision officers, directors or trustees, or key employees to a management company or other person?	3		No
	d the organization make any significant changes to its governing documents since the prior Form 990 was filed? .	4		No
	d the organization become aware during the year of a significant diversion of the organization's assets?	5		No
	d the organization have members or stockholders?	6		No
me	d the organization have members, stockholders, or other persons who had the power to elect or appoint one or more embers of the governing body?	7a		No
pe	e any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or rsons other than the governing body?	7b		No
	d the organization contemporaneously document the meetings held or written actions undertaken during the year by e following			
	e governing body?	8a	Yes	
	ch committee with authority to act on behalf of the governing body?	8b	Yes	
org	there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the ganization's mailing address? <i>If "Yes," provide the names and addresses in Schedule O</i>	9		No
Section	on B. Policies (This Section B requests information about policies not required by the Internal Revenue	e Code	•	
0 n Du	d the everywhich have lead sharters branches or affiliates?	10a	Yes	No
b If	d the organization have local chapters, branches, or affiliates?  "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,	10a 10b		No
<b>1a</b> Ha	d branches to ensure their operations are consistent with the organization's exempt purposes?  Is the organization provided a complete copy of this Form 990 to all members of its governing body before filing the m?		V	
	escribe in Schedule O the process, if any, used by the organization to review this Form 990	11a	Yes	
	d the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
	ere officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to	124	165	
COI	nflicts?	12b	Yes	
Sci	d the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in hedule O how this was done	12c	Yes	
	d the organization have a written whistleblower policy?	13	Yes	
<b>5</b> Did	d the organization have a written document retention and destruction policy?	14		No
	rsons, comparability data, and contemporaneous substantiation of the deliberation and decision?			NI -
	e organization's CEO, Executive Director, or top management official	15a		No
	her officers or key employees of the organization	15b		No
	"Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) I the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
tax	kable entity during the year?	16a		No
ın ,	"Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt setus with respect to such arrangements?	16b		
Section	on C. Disclosure	100		
	t the States with which a copy of this Form 990 is required to be filed▶			
<b>8</b> Se	ction 6104 requires an organization to make its Form 1023 (or 1024-A if applicable), 990, and 990-T (501(c)(3)s			
	ly) available for public inspection. Indicate how you made these available. Check all that apply			
	Own website 🗹 Another's website 🗹 Upon request 🗌 Other (explain in Schedule O)			
ро	scribe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest licy, and financial statements available to the public during the tax year			
	ate the name, address, and telephone number of the person who possesses the organization's books and records DEANNE B DUPONT 17 BRATTLE STREET ARLINGTON, MA 02476 (781) 819-4225			

**/**E\

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, Part VII and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII .

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax

- year List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount
- of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid • List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee)
- who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations • List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000
- of reportable compensation from the organization and any related organizations • List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the
- organization, more than \$10,000 of reportable compensation from the organization and any related organizations List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

🗹 Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

<b>(A)</b> Name and Title	(B) Average hours per week (list any hours for related		on (do ne bo oth a direct	ox, u n of or/t	t ch unle: ficei rust	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the organization and			
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officer	key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	MISC)	related organizations
(1) DEANNE B DUPONT PRESIDENT	40 00	Х		×				0	0	0
(2) JULIANNA KREMER VICE PRESIDENT	25 00	Х		х				0	0	0
(3) GEOFFREY MYRUS TREASURER	5 00	Х		х				0	0	0
(4) IVAN BASCH CLERK	5 00	Х		x				0	0	0
(5) JUDITH BOHN DIRECTOR	5 00	X						0	0	0
(6) HEIDI LOGAN DIRECTOR	2 00	X						0	0	0
(7) SCOTT RICHARDSON DIRECTOR	2 00	X						0	0	0
(8) DARRYL CAFFEE ESQ DIRECTOR	2 00	Х						0	0	0
(9) ANNIE LACOURT DIRECTOR	2 00	Х						0	0	0
(10) HOWARD BENJAMIN DIRECTOR	2 00	×						0	0	0
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Part VII Section A. Officers, Direct	tors, Trustees	, Key I	Empl	loye	es,	and I	High	nest Compensate	d Employees (co	ntinued)
<b>(A)</b> Name and Title	(B) Average hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee		key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)	organization and related organizations
	1						l			

1b Sub-Total			<b>&gt;</b>		

1b Sub-Total						
c Total from continuation sheets to Pa	 -	 _	•			

1b Sub-Total					<b>&gt;</b>			
c Total from continuation sheets to Pa	art VII <b>, Section</b>	Α			▶			
d Total (add lines 1h and 1c)			_	_	▶ _	0	0	0

1b Sub-Total										
d Total (add lines 1b and 1c)	•					<b>&gt;</b>		0	0	0

1b Sub-Total						•				
c Total from continuation sheets to Part VII, Section A ▶										
d Total (add lines 1b and 1c)						•		0	0	0
2 Total number of individuals (including l	but not limited	to thos	e liste	ed al	bove	e) who	o rece	eived more than	\$100,000	

			Yes	No	
3	Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on				
	line 1a? If "Yes," complete Schedule J for such individual	3		No	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the				

of reportable compensation from the organization >

3	line 1a? If "Yes," complete Schedule J for such individual	3	No
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such		
	ındıvıdual	4	No
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for		

4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such		l
	ındıvıdual	4	No
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person	5	No

	organization and related organizations greater than \$150,000 / Ir "Yes," complete Schedule J for such individual	4	No
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person	5	No
Se	ection R. Independent Contractors		

Se	Section B. Independent Contractors								
1	L Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year								
	(A) Name and business address	(B) Description of services	<b>(C)</b> Compensation						

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2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶

Part		Statement of	Pevenue										Page <b>9</b>
ган	VIII	Check if Schedul		a respo	onse or note	to anv l	ine in th	nis Part VIII					🗆
		5.1541(11.541.1544)					(/	A) evenue	Rel e: fu	(B) ated or xempt nction	(C) Unrelated business revenue		( <b>D)</b> Revenue excluded from x under sections
	1:	a Federated campaign	ns	1a					re	venue			512 - 514
nts nts		<b>b</b> Membership dues		1b									
ration		c Fundraising events				7,927							
S, G Am		d Related organizatio		1c 1d		7,327							
<u>₹</u>		e Government grants (co			22	7.000							
S, (				1e	] 32 ]	7,000							
ion I S		f All other contributions, and similar amounts no above		1f	1,44	5,886							
Contributions, Gifts, Grants and Other Similar Amounts		g Noncash contribution	ons included										
			, in ciadea	93	<u>6,814</u>								
ರ ಕ		<b>h Total.</b> Add lines 1a	-1f		•	•		1,780,813					
<u>ı</u>					Ви	ısıness	Code						
a e	<b>2</b> a	PROGRAM SERVICE FEE	S				484220		4,800			0	0
Service Revenue	ь	) ————————————————————————————————————		_									
3	c	:											
S.	d	I		_									
an.	e												
Program	f	All other program se	rvice revenue				4,800						
4	g	<b>Total.</b> Add lines 2a-2	f		<b>•</b>		4,000						
		Investment income (ii similar amounts)	ncluding divid		interest, and	other		3,114	4			0	3,114
		Income from investme			ond proceeds	; <b>-</b>							
						<b>&gt;</b>							
			(ı) Rea		(II) Perso	onal							
	6a	Gross rents		12,414									
	ŀ	<b>b</b> Less rental expenses		85,222			-						
		5		72.000									
	•	c Rental income or (loss)	-	72,808									
	•	d Net rental income o	r (loss)			<b>•</b>	Ì	-72,80	8				-72,808
			(ı) Securit	ies	(II) Oth	er							
	7 ā	Gross amount from sales of											
		assets other than inventory											
	ŀ	<b>b</b> Less cost or											
		other basis and sales expenses											
		C Gain or (loss)					ļ						
		d Net gain or (loss) .				<b>•</b>	<u> </u>						
ø	06	Gross income from for form for the control of the c	undraising evo 7,927										
e u		contributions reporte See Part IV, line 18		а		14,387							
ev.	ŀ	b Less direct expense:		ь		2,557							
er F		c Net income or (loss)			ents	<b>•</b>	J	11,83	0			0	11,830
Other Revenue	9ā	Gross income from g	amıng actıvıtı	es									
O		See Part IV, line 19		а									
	ŀ	Less direct expense	s	b									
	(	c Net income or (loss)	from gaming	activit	ies	<b>&gt;</b>							
	10	<b>a</b> Gross sales of invent returns and allowand											
		returns and anowand		а	}								
	ŀ	<b>b</b> Less cost of goods s	sold	b									
	·	Net income or (loss)	from sales of	ınvent	tory	<u> </u>							
		Miscellaneous	Revenue		Business								
	11	LaOTHER INCOME				813212		44	0	440		0	0
		_										$\perp$	
	ľ	ь											
	(	С											
		d All other revenue .											
		d All other revenue . e <b>Total.</b> Add lines 11a			L	<b>•</b>							
						-		44	0				
	14	2 Total revenue. See	instructions	• •		<b>•</b>		1,728,189	9	5,240		0	-57,864
													Form <b>990</b> (2018)

Form 99	90 (2018)				Page <b>10</b>
Part IX Section	501(c)(3) and $501(c)(4)$ organizations must complete all $cc$	_		• •	_
	Check if Schedule O contains a response or note to any	line in this Part IX	<u> </u>		<u> </u>
	include amounts reported on lines 6b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	<b>(D)</b> Fundraisingexpenses
	ants and other assistance to domestic organizations and mestic governments See Part IV, line 21				
	ants and other assistance to domestic individuals. See rt IV, line 22				
gov	ants and other assistance to foreign organizations, foreign vernments, and foreign individuals See Part IV, line 15 d 16				
<b>4</b> Bei	nefits paid to or for members				
	mpensation of current officers, directors, trustees, and y employees				
def	mpensation not included above, to disqualified persons (as fined under section $4958(f)(1)$ ) and persons described in the third through the section $4958(c)(3)(B)$				
<b>7</b> Oth	her salaries and wages	113,069	65,644	19,925	27,500
(k)	nsion plan accruals and contributions (include section 401 and 403(b) employer contributions)				
9 Oth	her employee benefits	3,117	2,585	73	459
<b>10</b> Pay	yroll taxes	10,775	9,377	202	1,196
<b>11</b> Fee	es for services (non-employees)				
<b>a</b> Ma	nagement				
<b>b</b> Led	gal				
_	counting	8,857	978	7,769	110
	bbying			·	
	ofessional fundraising services See Part IV, line 17				
	- · · · · · · · · · · · · · · · · · · ·	228	0	228	0
	vestment management fees	220	0	220	0
(A)	ner (If line 11g amount exceeds 10% of line 25, column ) amount, list line 11g expenses on Schedule O)				
	vertising and promotion				
	ice expenses	17,418	10,232	1,254	5,932
<b>14</b> Inf	formation technology	12,681	9,177	1,114	2,390
<b>15</b> Ro	yaltıes				
<b>16</b> Oc	cupancy	22,832	15,495	6,347	990
<b>17</b> Tra	avel	1,102	1,102	0	0
	yments of travel or entertainment expenses for any leral, state, or local public officials .				
<b>19</b> Co	nferences, conventions, and meetings				
<b>20</b> Int	rerest	19,092	0	19,092	0
<b>21</b> Pay	yments to affiliates				
<b>22</b> De	preciation, depletion, and amortization	2,983	2,983	0	0
	surance	3,770	0	3,770	0
24 Oth	ther expenses Itemize expenses not covered above (List scellaneous expenses in line 24e If line 24e amount ceeds 10% of line 25, column (A) amount, list line 24e penses on Schedule O )				
a II	N-KIND FOOD RESCUE	933,896	933,896	0	0
b T	ELEPHONE AND COMMUNICATIONS	3,627	3,147	128	352
c T	RANSPORTATION	3,962	3,962	0	0
d B	ANK AND CREDIT CARD FEES	706	0	36	670
e A	II other expenses	62,880	4,361	7,972	50,547
25 To	tal functional expenses. Add lines 1 through 24e	1,220,995	1,062,939	67,910	90,146
rep edu	int costs. Complete this line only if the organization ported in column (B) joint costs from a combined ucational campaign and fundraising solicitation				
Ch	eck here ▶ ☐ If following SOP 98-2 (ASC 958-720)				

Form 990 (2018)

Р	art X	Balance Sheet					
		Check if Schedule O contains a response or not	e to ar	ny line in this Part IX	(A) Beginning of year		(B) End of year
	1	Cash-non-interest-bearing			26,691	1	32,267
	2	Savings and temporary cash investments .			203,953	2	292,850
	3	Pledges and grants receivable, net			75,000	3	61,480
	4	Accounts receivable, net		2,875	4	2,099	
Assets	5 6	Loans and other receivables from current and for trustees, key employees, and highest compensa Part II of Schedule L	nployees Complete		5		
	7	section 4958(f)(1)), persons described in section contributing employers and sponsoring organizations voluntary employees' beneficiary organizations Part II of Schedule L	(c)(3)(B), and of section 501(c)(9) structions) Complete		6		
	8	Inventories for sale or use		0	8	2,918	
	9	Prepaid expenses and deferred charges					8,270
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a	1,372,269			
	ь	Less accumulated depreciation	<b>10</b> b	12,006	23,117	10c	1,360,263
	11	Investments—publicly traded securities .				11	
	12	Investments—other securities See Part IV, line	11 .			12	
	13	Investments—program-related See Part IV, line	11 .			13	
	14	Intangible assets		[		14	
	15	Other assets See Part IV, line 11		[	0	15	3,234
	16	Total assets.Add lines 1 through 15 (must equ	al line	34)	336,454	16	1,763,381
	17	Accounts payable and accrued expenses			11,200	17	110,266
	18	Grants payable				18	
	19	Deferred revenue			9,569	19	0
	20	Tax-exempt bond liabilities				20	
S	21	Escrow or custodial account liability Complete F	art IV	of Schedule D		21	
Liabilities	22	Loans and other payables to current and former key employees, highest compensated employee					
jag		persons Complete Part II of Schedule L $$ .				22	
Li	23	Secured mortgages and notes payable to unrela	ted thi	rd parties	0	23	830,236
	24	Unsecured notes and loans payable to unrelated	l thırd	parties		24	

	13	Investments—program-related See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets See Part IV, line 11	0	15	3,234
	16	Total assets.Add lines 1 through 15 (must equal line 34)	336,454	16	1,763,381
	17	Accounts payable and accrued expenses	11,200	17	110,266
	18	Grants payable		18	
	19	Deferred revenue	9,569	19	0
	20	Tax-exempt bond liabilities		20	
Sé	21	Escrow or custodial account liability Complete Part IV of Schedule D		21	
<b>4</b>	n				

25

26

27

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31

32

33

34

940.502

616,811

206,068

822,879

1,763,381

Form **990** (2018)

20.769

172,171

143,514

315,685

336,454

Other liabilities (including federal income tax, payables to related third parties,

Organizations that follow SFAS 117 (ASC 958), check here ▶ ☑ and

and other liabilities not included on lines 17 - 24)

complete lines 27 through 29, and lines 33 and 34.

Organizations that do not follow SFAS 117 (ASC 958), check here ▶ □ and complete lines 30 through 34.

Capital stock or trust principal, or current funds . . . .

Paid-in or capital surplus, or land, building or equipment fund . . .

Retained earnings, endowment, accumulated income, or other funds

**Total liabilities.**Add lines 17 through 25 .

Complete Part X of Schedule D

Temporarily restricted net assets

Permanently restricted net assets

Total net assets or fund balances

Total liabilities and net assets/fund balances

Unrestricted net assets

26

27 28

29

30

31

32

33 34

Net Assets or Fund Balances

Form	990 (2018)				Page <b>12</b>
Pa	Reconcilliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1		1	,728,189
2	Total expenses (must equal Part IX, column (A), line 25)	2		1	,220,995
3	Revenue less expenses Subtract line 2 from line 1	3			507,194
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4			315,685
5	Net unrealized gains (losses) on investments	5			
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9			
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10			822,879
Pa	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				
				Yes	No
1	Accounting method used to prepare the Form 990				
-	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed separate basis, consolidated basis, or both	on a			
	☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis				
Ь	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate consolidated basis, or both	basis,			
	☑ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis				
С	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?		2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch	edule C			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the S Audit Act and OMB Circular A-133?	ingle	3a		No
_					

**b** If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits 3b

## **Additional Data**

**Software ID:** 18007482

Software Version:

**EIN:** 47-1840355

Name: FOOD LINK INC

Form 990 (2018)

101111 330 (2010)

Form 990, Part III, Line 4a:

FOOD RESCUE PROGRAM - THE FOOD RESCUE PROGRAM SORTS AND DISTRIBUTES APPROXIMATELY 1,500 POUNDS OF FRESH, NUTRITIOUS FOOD SEVEN DAYS A WEEK IN FY19, THE FOOD RESCUE PROGRAM DISTRIBUTED OVER 550,000 POUNDS OF FRESH FOOD TO OVER 30 SOCIAL SERVICE AGENCIES IN TWELVE COMMUNITIES IN THE GREATER BOSTON AREA

efile	GR/	APHIC pri	nt - DO NOT F	PROCESS	As Filed Data -			DLN: 9	3493317013519
SCH	IED	ULE A		Public (	Charity Statu	e and Pul	hlic Sunn	ort	OMB No 1545-0047
	n 990				ganization is a sect 4947(a)(1) nonexe Attach to Form	ion 501(c)(3) empt charitable	organization or trust.		2018
		the Treasury		► Go to	www.irs.gov/Form				Open to Public Inspection
lame	of th	<del>ue Service</del> ne organiza	tion					Employer identific	<del></del>
OOD	INK IN	VC.						47-1840355	
Pai					is (All organization			See instructions.	
ne o	ganız	ation is not a	a private foundat	ion because	it is (For lines 1 thro	ough 12, check o	nly one box )		
1		A church, c	onvention of chu	irches, or as	sociation of churches	described in <b>sec</b>	tion 170(b)(1)	(A)(i).	
2		A school de	escribed in <b>sectio</b>	on 170(b)(:	L)(A)(ii). (Attach Sch	nedule E (Form 9	990 or 990-EZ) )		
3	П	A hospital o	or a cooperative	hospital serv	ice organization desc	rıbed ın <b>section</b>	170(b)(1)(A)(	iii).	
4		A medical r		ation operate	d in conjunction with	a hospital descri	bed in <b>section</b> :	170(b)(1)(A)(iii). E	nter the hospital's
5		-	ation operated fo		of a college or unive	rsity owned or op	perated by a gov	ernmental unit descri	bed in <b>section 170</b>
6		A federal, s	state, or local gov	vernment or	governmental unit de	scribed in <b>sectio</b>	on 170(b)(1)(A	\)(v).	
7		section 17	'0(b)(1)(A)(vi)	. (Complete	Part II )		_	ınıt or from the gener	al public described in
8		A communi	ty trust describe	d in <b>section</b>	170(b)(1)(A)(vi)	(Complete Part I	I)		
9					scribed in <b>170(b)(1)</b> e instructions Enter			with a land-grant coll college or university	ege or university or
0	<b>✓</b>	from activit	ies related to its	exempt fun- elated busin	ctions—subject to cer ess taxable income (le	taın exceptions,	and (2) no more	ns, membership fees, than 331/3% of its su sses acquired by the c	ipport from gross
1		An organiza	ation organized a	and operated	exclusively to test fo	r public safety S	See <b>section 509</b>	(a)(4).	
2		more public	cly supported org	janizations d		09(a)(1) or se	ction <b>509</b> (a)(2	s of, or to carry out th  ). See section 509(a	
a		Type I. A so	supporting organ	ization opera o regularly a	ated, supervised, or c	ontrolled by its s	upported organi	zation(s), typically by of the supporting orga	
b		manageme		ing organiza	tion vested in the sar			organization(s), by ha ge the supported orga	
С		Type III f	unctionally inte	<b>egrated.</b> A s				nd functionally integra	ted with, its
d		functionally	integrated The	organization		fy a distribution	requirement and	th its supported orgar I an attentiveness req	
e		Check this	box if the organi	zation receiv	ed a written determir	nation from the I		pe I, Type II, Type II	I functionally
f	Fnter		or Type III non- of supported or	•	integrated supporting	organization			
g				_	pported organization(	e)		_	
		lame of support organization	oorted	(ii) EIN	(iii) Type of organization (described on lines 1- 10 above (see instructions))	(iv) Is the org	anization listed ing document?	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
						Yes	No		
_									
otal		vork Reduc							1

supported organization

instructions

	Page <b>2</b>	
and	170	

III. If the organization fails to qualify under the tests listed below, please complete Part III.)

	Parties A Bublic Company	is to quality and	act the tests his	tea below, piea.	oc complete ran		
	Section A. Public Support			1			
	Calendar year	(a) 2014	<b>(b)</b> 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
	(or fiscal year beginning in) ▶	` '		, ,		<u> </u>	
1	Gifts, grants, contributions, and						
	membership fees received (Do not include any "unusual grant")						
2	Tax revenues levied for the						
2	organization's benefit and either paid						
	to or expended on its behalf						
3	The value of services or facilities						
3	furnished by a governmental unit to						
	the organization without charge						
4	<b>Total.</b> Add lines 1 through 3						
	The portion of total contributions by						
	each person (other than a						
	governmental unit or publicly						
	supported organization) included on						
	line 1 that exceeds 2% of the amount						
	shown on line 11, column (f)						
6	Public support. Subtract line 5 from						
	line 4						
S	ection B. Total Support						
	Calendar year	(-)2014	(L)201E	(-)2016	(4)2017	(-)2010	(6)T-+-1
	(or fiscal year beginning in) ▶	(a)2014	<b>(b)</b> 2015	(c)2016	(d)2017	<b>(e)</b> 2018	(f)Total
7	Amounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties and						
	income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	_						
	loss from the sale of capital assets						
	(Explain in Part VI )						
11	<b>Total support.</b> Add lines 7 through						
		t. /t				<u> </u>	
12	Gross receipts from related activities, e	tc (see instructio	ns)			12	
13	First five years. If the Form 990 is for	the organization'	s first, second, th	ird, fourth, or fifth	n tax year as a sec	tion 501(c)(3	) organization,
	check this box and stop here						▶ □
_	Section C. Computation of Public	Support Perce	ntage				<del></del>
	<u> </u>			1 (6))			
	Public support percentage for 2018 (line			column (f))		14	0
15	Public support percentage for 2017 Sch	edule A, Part II, lı	ne 14			15	
16a	33 1/3% support test—2018. If the	organization did n	ot check the box	on line 13, and lin	ne 14 is 33 1/3% oi	r more, check	this box
	and <b>stop here.</b> The organization qualif				•	•	►□
	• • • • • • • • • • • • • • • • • • • •				and line 15 ic 22 i	/20% or more	
b	<b>33</b> 1/3% <b>support test—2017.</b> If the	_			and line 10 is 33 1	, 570 OI MOCE,	_
	box and <b>stop here.</b> The organization						▶□
17a	10%-facts-and-circumstances test-						
	is 10% or more, and if the organization						
	in Part VI how the organization meets t	he "facts-and-circ	umstances" test	The organization	qualifies as a publ	icly supported	
							. —

organization h 10%-facts-and-circumstances test-2017. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly

18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

ightharpoons

Part III

from line 6)

C

15

16

17

18

20

Section B. Total Support Calendar year

(or fiscal year beginning in)

income from similar sources Unrelated business taxable income (less section 511 taxes) from

whether or not the business is

or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c,

check this box and stop here

Section C. Computation of Public Support Percentage

Public support percentage from 2017 Schedule A, Part III, line 15

Section D. Computation of Investment Income Percentage

Investment income percentage from 2017 Schedule A, Part III, line 17

Other income Do not include gain

regularly carried on

11, and 12)

Se	ection A. Public Support						
	Calendar year (or fiscal year beginning in) ▶	(a) 2014	<b>(b)</b> 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")	83,861	164,054	13,823	329,170	1,780,813	2,371,721
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose	6,800	4,800	1,200	4,800	17,214	34,814
3	Gross receipts from activities that are not an unrelated trade or business under section 513						0
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5	90,661	168,854	15,023	333,970	1,798,027	2,406,535
7a	<del>.</del> . <u>.</u>	·			·		0
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						0
С							0
8	Public support. (Subtract line 7c						2 406 525

(b) 2015

168,854

0

1,999

19a 331/3% support tests-2018. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not

b 33 1/3% support tests—2017. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If

Support Schedule for Organizations Described in Section 509(a)(2)

the organization fails to qualify under the tests listed below, please complete Part II.)

Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and

businesses acquired after June 30, 1975		
Add lines 10a and 10b	0	
Net income from unrelated business		
activities not included in line 10b,		İ

Public support percentage for 2018 (line 8, column (f) divided by line 13, column (f))

Investment income percentage for 2018 (line 10c, column (f) divided by line 13, column (f))

(a) 2014

90,661

1,688

First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization,

more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

(c) 2016

14 14

15,023

14

(d) 2017

333,970

738

738 103

15

16

17

18

Schedule A (Form 990 or 990-EZ) 2018

3,114

440

(e) 2018

1,798,027 2,406,535 3,114

(f) Total

3,866

4,244

0 %

0 %

2,414,645

▶ ☑

▶□

3,866

Part IV Supporting Organizations (Complete only if you checked a box on line 12 of Part I If you checked 12a of Part I, complete Sections A and B If you checked 12b of

Page 4

9a

9b

9c

10a

10b

Schedule A (Form 990 or 990-EZ) 2018

Schedule A (Form 990 or 990-EZ) 2018

provide detail in Part VI.

answer line 10b below

10a

organization had an interest? If "Yes," provide detail in Part VI.

the organization had excess business holdings)

which the supporting organization also had an interest? If "Yes," provide detail in Part VI.

Part I, complete Sections A and C If you checked 12c of Part I, complete Sections A, D, and E If you checked 12d of Part I, complete Sections A and D, and complete Part V )

Section A. All Supporting Organizations						
			Yes	No		
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose,					

If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose,	
describe the designation If historic and continuing relationship, explain	1
Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described	
in section 509(a)(1) or (2)	

	describe the designation If historic and continuing relationship, explain	1	
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509 (a)(1) or (2)? If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described		
	ın section 509(a)(1) or (2)	2	
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)		
	below	3a	

	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \		
	ın section 509(a)(1) or (2)	2	
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c)		
	below	3a	
b	Did the organization confirm that each supported organization qualified under section $501(c)(4)$ , $(5)$ , or $(6)$ and satisfied the public support tests under section $509(a)(2)$ ? If "Yes," describe in <b>Part VI</b> when and how the organization made the		
	determination	3b	
_	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) numbers?		

	below	3a	
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in <b>Part VI</b> when and how the organization made the		
	determination	3b	
С	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?		
	ff "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use	<b>3</b> c	
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you		
	checked 12a or 12b in Part I, answer (b) and (c) below		

	determination	3b	'	
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes?			
	If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use	3c		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you			
	checked 12a or 12b in Part I, answer (b) and (c) below			
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported			
	organization? If "Yes," describe in <b>Part VI</b> how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections			
	501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> what controls the organization used to ensure that all support			
	to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes	_	$\overline{}$	

U	Did the organization have ditimate control and discretion in deciding whether to make grants to the foreign supported		
	organization? If "Yes," describe in <b>Part VI</b> how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations	4b	
С	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> what controls the organization used to ensure that all support		
	to the foreign supported organization was used exclusively for section $170(c)(2)(B)$ purposes	4c	
5а	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable) Also, provide detail in <b>Part VI</b> , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the		
	organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document)	5a	
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the		
	organization's organizing document?	5b	
		_	

С	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c	
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing		
	organization's supported organizations? If "Yes," provide detail in <b>Part VI.</b>	6	
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in		

6	than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing		
	organization's supported organizations? If "Yes," provide detail in <b>Part VI.</b>	6	
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a		

	section 4958(c)(3)(c)), a family member of a substantial contributor, or a 35% controlled entity with regard to a			
	substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ)	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes,"			
	complete Part I of Schedule L (Form 990 or 990-EZ)	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as			

defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes,"

Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting

Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in

Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether

Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes,"

Pa	rt IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	11a		
h	A family member of a person described in (a) above?	11b		$\vdash$
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI	11c		
	ection B. Type I Supporting Organizations			
_	cetton b. Type I Supporting Organizations		Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint of elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in <b>Pa VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year			
		1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in <b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization	2		
_	action C. Tuna II Summarting Organizations			
3	ection C. Type II Supporting Organizations		Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees	of	103	110
	each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s)	1		
S	ection D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?			
		1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization (s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s)	1		
		2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tayyear? If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard			
_				
1	ection E. Type III Functionally-Integrated Supporting Organizations  Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instru	otions)		
	The organization satisfied the Activities Test. Complete line 2 below	Ctions)		
	b			
	The organization supported a governmental entity Describe in Part VI how you supported a government entity (s	ee instru	ctions)	
2	Activities Test Answer (a) and (b) below.		Yes	No
	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify those supported organizations and explain</b> how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities	2a		
	b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement	2b		
3	Parent of Supported Organizations Answer (a) and (b) below.			
	a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in <b>Part VI</b> .	of 3a		
	b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each of its supported organizations? If "Yes," describe in <b>Part VI.</b> the role played by the organization in this regard	3b		
		, 55	1	i

instructions)

	Type 111 Non-1 directionally integrated 309(a)(3) Supporting of	,ı gaiii	zations	
1	Check here if the organization satisfied the Integral Part Test as a qualifying truinstructions. All other Type III non-functionally integrated supporting organizations.			
	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
a	Average monthly value of securities	1a		
b	Average monthly cash balances	<b>1</b> b		
C	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
e	<b>Discount</b> claimed for blockage or other factors (explain in detail in Part VI)			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
	Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3	4		
5	Income tax imposed in prior year	5		
6	<b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6		
7	Check here if the current year is the organization's first as a non-functionally-in	ntegrate	ed Type III supporting or	ganization (see

Page 6

Schedule A (Form 990 or 990-EZ) (2018)

5 Remaining underdistributions for years prior to 2018, if any Subtract lines 3g and 4a from line 2 If the amount is greater than zero, explain in Part VI

Remaining underdistributions for 2018 Subtract lines 3h and 4b from line 1. If the amount is greater than zero, explain in Part VI. See instructions.
 Excess distributions carryover to 2019. Add lines.

**a** Excess from 2014. . . . . **b** Excess from 2015. . . . . **c** Excess from 2016. . . . .

See instructions

d Excess from 2017.e Excess from 2018.

3<sub>j</sub> and 4c

8 Breakdown of line 7

Schedule A (	hedule A (Form 990 or 990-EZ) 2018 Page <b>8</b>							
Part VI	Section A, lines 1, 2, 3 Part IV, Section D, line	mation. Provide the explanations required by Part II, line 10, Part II, line 17a or 17b, Part III, line 12, Part 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c, Part IV, Section B, lines 1 and 2, Part IV, Section C, lines 2 and 3, Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b, Part V, line 1, Part V, Section B, line 1e, Part V and 8, and Part V, Section E, lines 2, 5, and 6 Also complete this part for any additional information (See						
		Facts And Circumstances Test						
990 Scher	dule A, Supplemen	tal Information						
Ret	turn Reference	Explanation						
Pt III Ln 12		Other Income Part III, Line 12 Description FUNDRAISING INCOME 2014 1783 2015 1684 201 6 0 2017 0 2018 0 Description SALE OF DONATED EQUIPMENT 2014 0 2015 315 2016 0 2017 0 2018 0 Description LOSS ON STOCK SALE 2014 -95 2015 0 2016 0 2017 0 2018 0 Description OTHER INCOME 2014 0 2015 0 2016 14 2017 103 2018 440						

efile GRAPHIC print - DO NOT PROCESS As Filed Data -**SCHEDULE D** 

(Form 990)

Department of the Treasury

Internal Revenue Service

**Supplemental Financial Statements** 

▶ Complete if the organization answered "Yes," on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

▶ Attach to Form 990. ▶ Go to www.irs.gov/Form990 for the latest information. DLN: 93493317013519 OMB No 1545-0047

Open to Public **Inspection** 

	me of the organization DD LINK INC		Employer identification number
roc			47-1840355
Pa	ort I Organizations Maintaining Donor Advis		s or Accounts.
	Complete if the organization answered "Ye	s" on Form 990, Part IV, line 6.  (a) Donor advised funds	(b)Funds and other accounts
1	Total number at end of year	(a) Donor advised funds	(b) Funds and other accounts
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisor	s in writing that the assets held in dono	r advised funds are the
_	organization's property, subject to the organization's ex		☐ Yes ☐ No
6	Did the organization inform all grantees, donors, and do charitable purposes and not for the benefit of the donor private benefit?		
Pa	rt III Conservation Easements. Complete if th	e organization answered "Yes" on F	Form 990, Part IV, line 7.
1	Purpose(s) of conservation easements held by the organ	ızatıon (check all that apply)	
	$\square$ Preservation of land for public use (e g , recreation	or education) Preservation of	f an historically important land area
	Protection of natural habitat	Preservation of	f a certified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a	qualified conservation contribution in the	e form of a conservation
	easement on the last day of the tax year		Held at the End of the Year
a	Total number of conservation easements		2a
b	Total acreage restricted by conservation easements  Number of conservation easements on a certified historic	estructura included in (a)	2b
c d	Number of conservation easements included in (c) acqui	, ,	2c
	structure listed in the National Register		
3	Number of conservation easements modified, transferre tax year ▶	d, released, extinguished, or terminated	by the organization during the
4	Number of states where property subject to conservatio	n easement is located ►	
5	Does the organization have a written policy regarding than enforcement of the conservation easements it holds		ng of violations,  Yes No
6	Staff and volunteer hours devoted to monitoring, inspec	ting, handling of violations, and enforcin	g conservation easements during the year
7	Amount of expenses incurred in monitoring, inspecting,  \$ \\$	handling of violations, and enforcing cor	servation easements during the year
8	Does each conservation easement reported on line 2(d) and section $170(h)(4)(B)(II)$ ?	above satisfy the requirements of section	n 170(h)(4)(B)(ı) ☐ <b>Yes</b> ☐ <b>No</b>
9	In Part XIII, describe how the organization reports consibalance sheet, and include, if applicable, the text of the the organization's accounting for conservation easement	footnote to the organization's financial s	xpense statement, and
Par	<b>Organizations Maintaining Collections</b> Complete if the organization answered "Yes	s" on Form 990, Part IV, line 8.	
1a	If the organization elected, as permitted under SFAS 11 art, historical treasures, or other similar assets held for provide, in Part XIII, the text of the footnote to its finan	public exhibition, education, or research	ın furtherance of public service,
b	If the organization elected, as permitted under SFAS 11 historical treasures, or other similar assets held for publ following amounts relating to these items		
(	(i) Revenue included on Form 990, Part VIII, line 1		<b>&gt;</b> \$
(1	ii)Assets included in Form 990, Part X		<u> </u>
2	If the organization received or held works of art, historic following amounts required to be reported under SFAS 1		financial gain, provide the
а	Revenue included on Form 990, Part VIII, line 1	· -	<b>&gt;</b> \$
b	Assets included in Form 990, Part X		<b>▶</b> \$
For	Paperwork Reduction Act Notice, see the Instruction	s for Form 990. Cat	No 52283D Schedule D (Form 990) 2018

Par	t III	Organizations Ma	aintaining Col	lections o	of Art, H	istori	cal Tı	eas	ures, or (	Other	Similar A	ssets	continued (	)
3		the organization's acq (check all that apply)	uisition, accession	n, and other	records,	check a	any of	the fo	ollowing tha	nt are a	sıgnıfıcant	use of it	s collectio	n
а		Public exhibition				d		Loar	or exchan	ge prog	ırams			
b		Scholarly research				е		Othe	er					
С		Preservation for future	e generations											
4	Provid Part >	de a description of the	organization's col	lections and	explain h	ow the	y furth	er th	e organızat	ion's ex	empt purp	ose in		
5		g the year, did the org s to be sold to raise fur									ılar	□ Y	es	No
Pa	rt IV	Escrow and Cust Complete if the ord X, line 21.			" on Forr	n 990	, Part	IV,	ıne 9, or r	eporte	ed an amo			
1a		e organization an agent led on Form 990, Part I		an or other	ıntermedi	ary for	contril	oution	ns or other	assets	not	□ Y	es 🗆	No
ь	If "Ye	es," explain the arrange	ement in Part XIII	and comple	ete the fol	lowing	table		Г			Amount		
С		ning balance		,		,				1c				
d	Addıtı	ons during the year								1d				
е	Distri	butions during the year	r							1e				
f	Endın	g balance								1f				
2a	Did th	ne organization include	an amount on Fo	rm 990, Par	t X, line 2	21, for	escrow	orc	ustodial acc	ount lia	ability?	. 🗆 Y	es 🗆	No.
Ь		s," explain the arrange										_		
Pa	rt V	Endowment Fund												
			·	(a)Curren	it year	<b>(b)</b> Pi	rior yea	r	(c)Two year	rs back	(d)Three ye	ears back	(e)Four y	ears back
<b>1</b> a	Beginn	ing of year balance .			110,383		72	,514		0				
b	Contrib	outions			29,450		37	,200		72,500				
c	Net inv	estment earnings, gair	ns, and losses		168			669		14				
d	Grants	or scholarships	•											
е		expenditures for facilitions of the second section is a second se	es											
f	Admını	strative expenses .												
g	End of	year balance			140,001		110	,383		72,514				
2		de the estimated perce	<del>-</del>	•	l balance (	(line 1g	g, colui	mn (a	a)) held as					
а		l designated or quasi-e	endowment 🟲 🗀	100 000 %										
b		anent endowment 🟲												
c		orarily restricted endov												
-		ercentages on lines 2a					1.			6.				
3a		nere endowment funds lization by	not in the posses	SION OF THE	organizati	on that	. are no	eia at	iu admi <b>nist</b>	erea ro	i ine		Yes	S No
	(i) ur	nrelated organizations										3	a(i)	No
		elated organizations .										3	a(ii)	No
Ь		s" on 3a(II), are the re	<del>-</del>		•			· ·					3b	
4		ibe in Part XIII the inte			n's endow	ment f	unds							
Pa	rt VI	Land, Buildings, Complete if the or			" on Forr	n 990	. Part	TV. I	ine 11a. 9	ee Foi	m 990. P	art X. lı	ne 10.	
	Descri	ption of property	(a) Cost or oth (investme	er basıs	(b) Cost o						lepreciation		(d) Book va	ilue
	Land			0			70	0,565	1					700,565
		gs		-				1,876	-		2,312			639,564
		old improvements									,			
		nent												
							2	29,828			9,694			20,134
		lines 1a through 1e (Co	ı olumn (d) must ed	qual Form 9	90, Part X	(, colur		•			<b>&gt;</b>			1,360,263

	Saa Form 990 Part V lina 17					
	See Form 990, Part X, line 12.  (a) Description of security or category (including name of security)		(b) Book value		(c) Method of or end-of-yea	valuation r market value
	al derivatives					
	Tield equity interests	<u> </u>				
(A)						
[B)						
(C)						
(D)						
(E)						
F)						
(G)						
(H)						
Fotal. (Colum	nn (b) must equal Form 990, Part X, col (B) line 12 )	•				
Part VIII	Investments—Program Related. Complete if the organization answered 'Yes' on F	Form 990. P	art IV. line	e 11c. See Fo	rm 990. Par	t X. line 13.
	(a) Description of investment		ok value		(c) Method of	
(1)				Cost	or end-or-yea	ir market value
(2)						
3)						
4)						
5)						
6)						
(7)						
(8)						
(8)						
(9)	nn (b) must equal Form 990, Part X. col (B) line 13 )					
(9) Fotal. (Colum	Other Assets. Complete if the organization answered		m 990, Part	IV, line 11d S	See Form 990,	
9)  Fotal. (Column  Part IX			n 990, Part	IV, line 11d S	See Form 990,	Part X, line 15  (b) Book value
9)  Fotal. (Column  Part IX  1)	Other Assets. Complete if the organization answered		n 990, Part	IV, line 11d S	See Form 990,	
Fotal. (Column Part IX 1)	Other Assets. Complete if the organization answered		n 990, Part	IV, line 11d S	See Form 990,	
Fotal. (Column Part IX 1)  2)  3)	Other Assets. Complete if the organization answered		n 990, Part	IV, line 11d S	iee Form 990,	
(9)  Fotal. (Column Part IX  1)  2)  3)	Other Assets. Complete if the organization answered		n 990, Part	IV, line 11d S	See Form 990,	
(9)  Fotal. (Column Part IX  1)  2)  3)  4)	Other Assets. Complete if the organization answered		n 990, Part	IV, line 11d S	See Form 990,	
(9)  Fotal. (Column Part IX  1)  2)  3)  4)  5)	Other Assets. Complete if the organization answered		n 990, Part	IV, line 11d S	See Form 990,	
Fotal. (Column Part IX 1) 1) 2) 3) 4) 5) 6) 7)	Other Assets. Complete if the organization answered		n 990, Part	IV, line 11d S	See Form 990,	
9)  Fotal. (Column Part IX  1)  2)  3)  4)  5)  6)  7)	Other Assets. Complete if the organization answered		n 990, Part	IV, line 11d S	See Form 990,	
9)  Total. (Column Part IX  1)  2)  3)  4)  5)  6)  7)  8)	Other Assets. Complete if the organization answered (a) Description		m 990, Part	IV, line 11d S	See Form 990,	
9)  Total. (Column Part IX  1)  2)  3)  4)  5)  6)  7)  8)	Other Assets. Complete if the organization answered  (a) Description  (b) must equal Form 990, Part X, col (B) line 15  Other Liabilities. Complete if the organization a	n				(b) Book value
9)  Fotal. (Column Part IX  1)  2)  3)  4)  5)  6)  7)  8)  9)  Fotal. (Column Part X	Other Assets. Complete if the organization answered (a) Description  (a) Description  (b) must equal Form 990, Part X, col (B) line 15	n		 n 990, Part I		(b) Book value
9)  Total. (Column Part IX  1)  2)  3)  4)  5)  6)  7)  8)  9)  Total. (Column Part X	Other Assets. Complete if the organization answered  (a) Description  (a) Description  (b) Must equal Form 990, Part X, col (B) line 15)  Other Liabilities. Complete if the organization a See Form 990, Part X, line 25.	n	es' on Forr	 n 990, Part I		(b) Book value
9)  Total. (Column Part IX  1)  2)  3)  4)  5)  6)  7)  8)  9)  Fotal. (Column Part X  1) Federal (1)	Other Assets. Complete if the organization answered  (a) Description  (a) Description  (b) must equal Form 990, Part X, col (B) line 15 )  Other Liabilities. Complete if the organization a See Form 990, Part X, line 25.  (a) Description of liability	n	es' on Forr	 n 990, Part I		(b) Book value
9)  Total. (Column Part IX  1)  2)  3)  4)  5)  6)  7)  8)  9)  Fotal. (Column Part X  1) Federal (1)	Other Assets. Complete if the organization answered  (a) Description  (a) Description  (b) must equal Form 990, Part X, col (B) line 15 )  Other Liabilities. Complete if the organization a See Form 990, Part X, line 25.  (a) Description of liability	n	es' on Forr	 n 990, Part I		(b) Book value
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9)  Fotal. (Column Part IX  1)  2)  3)  4)  5)  6)  7)  8)  9)  Fotal. (Column Part X  1) Federal (1)  2)  3)  4)	Other Assets. Complete if the organization answered  (a) Description  (a) Description  (b) must equal Form 990, Part X, col (B) line 15 )  Other Liabilities. Complete if the organization a See Form 990, Part X, line 25.  (a) Description of liability	n	es' on Forr	 n 990, Part I		(b) Book value
9)  Total. (Column Part IX  1)  2)  3)  4)  5)  6)  7)  8)  9)  Total. (Column Part X  1) Federal (1)  2)  3)  4)	Other Assets. Complete if the organization answered  (a) Description  (a) Description  (b) must equal Form 990, Part X, col (B) line 15 )  Other Liabilities. Complete if the organization a See Form 990, Part X, line 25.  (a) Description of liability	n	es' on Forr	 n 990, Part I		(b) Book value
9)  Total. (Column Part IX  1)  2)  3)  4)  5)  6)  7)  8)  9)  Total. (Column Part X  1) Federal (  2)  3)  4)  5)	Other Assets. Complete if the organization answered  (a) Description  (a) Description  (b) must equal Form 990, Part X, col (B) line 15 )  Other Liabilities. Complete if the organization a See Form 990, Part X, line 25.  (a) Description of liability	n	es' on Forr	 n 990, Part I		(b) Book value
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Fotal. (Column Part IX 1) 1) 2) 3) 4) 5) 6) 7) Part X 1. 1) Federal (1) 5) 6) 7) 7) 7) 7) 7) 7) 7) 7) 7) 7) 7) 7) 7)	Other Assets. Complete if the organization answered  (a) Description  (a) Description  (b) must equal Form 990, Part X, col (B) line 15 )  Other Liabilities. Complete if the organization a See Form 990, Part X, line 25.  (a) Description of liability	n	es' on Forr	 n 990, Part I		(b) Book value
(9)  Fotal. (Column Part IX  (1) (2) (3) (4) (5) (6) (7) (8) (9)  Fotal. (Column Part X  1.	Other Assets. Complete if the organization answered  (a) Description  (a) Description  (b) must equal Form 990, Part X, col (B) line 15 )  Other Liabilities. Complete if the organization a See Form 990, Part X, line 25.  (a) Description of liability	n	es' on Forr	 n 990, Part I		(b) Book value

Part XI

2

а

c

d

e 3

> b c

5

Part XIII

4

Schedule D (Form 990) 2018

Page 4

113,114 1,813,184

-84.995

1,728,189

1,419,104

198,336

227

Net unrealized gains (losses) on investments . . . . а b Donated services and use of facilities . . . . d e

Recoveries of prior year grants . . . . . .

Add lines 2a through 2d . . . . . .

3 4 Amounts included on Form 990, Part VIII, line 12, but not on line 1 b

Donated services and use of facilities . . .

Subtract line **2e** from line **1** . . . . .

**Supplemental Information** 

Other (Describe in Part XIII ) . .

Add lines 2a through 2d . .

Return Reference

See Additional Data Table

Investment expenses not included on Form 990, Part VIII, line 7b .

Add lines **4a** and **4b** . . . . . . . . . . c

2 Amounts included on line 1 but not on Form 990, Part IX, line 25

5 Part XII 1

Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12) . . . . . . Reconciliation of Expenses per Audited Financial Statements With Expenses per Return. Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.

Amounts included on Form 990, Part IX, line 25, but not on line 1:

Investment expenses not included on Form 990, Part VIII, line 7b . .

Add lines **4a** and **4b** . . . . . . . . . . . . . . .

Amounts included on line 1 but not on Form 990, Part VIII, line 12

Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) . . . . . . .

XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional information

4a

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

4h

2a

2b

2c

2d

4a 4h

Explanation

2a

2b

2c

2d

113,114 85,222

2e

4c

5

227

1

2e

40

113,114

-84.995

3

1,220,768

Schedule D (Form 990) 2018

1.220.995

Schedule D (Form 990) 2018	Page <b>5</b>
Part XIII Supplemental Info	mation (continued)
Return Reference	Explanation

Schedule D (Form 990) 2018

## **Additional Data**

**Software ID:** 18007482 Software Version:

**EIN:** 47-1840355

Name: FOOD LINK INC

THE BOARD DESIGNATED OPERATING RESERVE MAY BE USED TO SUSTAIN THE ORGANIZATION SHOULD NET

Pt IV, Line 2b

**Supplemental Information** 

Return Reference Explanation

ASSET LEVELS FALL BELOW A THRESHOLD LEVEL

Supplemental Information	
Return Reference	Explanation
Pt XI, Line 4b	THE ACCOUNTING STANDARD ON ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES ADDRESSES THE DETERM INATION OF WHETHER TAX BENEFITS CLAIMED OR EXPECTED TO BE CLAIMED ON A TAX RETURN SHOULD B E RECORDED IN THE FINANCIAL STATEMENTS UNDER THAT GUIDANCE, FOOD LINK, INC MAY RECOGNIZE THE TAX BENEFIT FROM AN UNCERTAIN TAX POSITION ONLY IF IT IS MORE LIKELY THAN NOT THAT THE TAX POSITION WILL BE SUSTAINED ON EXAMINATION BY TAXING AUTHORITIES BASED ON THE TECHNIC AL MERITS OF THE POSITION EXAMPLES OF TAX POSITIONS INCLUDE THE TAX-EXEMPT STATUS OF FOOD LINK, INC AND VARIOUS POSITIONS RELATED TO THE POTENTIAL SOURCES OF UNRELATED BUSINESS TAXABLE INCOME THE TAX BENEFITS RECOGNIZED IN THE FINANCIAL STATEMENTS FROM SUCH A POSITION ARE MEASURED BASED ON THE LARGEST BENEFIT THAT HAS A GREATER THAN 50% LIKELIHOOD OF BEIN G REALIZED UPON ULTIMATE SETTLEMENT THERE WERE NO UNRECOGNIZED TAX BENEFITS IDENTIFIED OR RECORDED AS LIABILITIES AT MARCH 31, 2019

pplemental Information	
Return Reference	Explanation
XII, Line 2d	RENTAL EXPENSES NETTED AGAINST RENTAL INCOME ON STATEMENT OF REVENUES

Sup

plemental Information	
Return Reference	Explanation
XI, Line 4b	INCLUDES RENTAL EXPENSES NETTED AGAINST INCOME ON STATEMENT OF REVENUES

Supi

efile GRAPHIC print - DO NOT PROCESS As Filed Data -SCHEDULE G (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Total

licensing

## Supplemental Information Regarding

**Fundraising or Gaming Activities** Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the

> organization entered more than \$15,000 on Form 990-EZ, line 6a Attach to Form 990 or Form 990-EZ.

DLN: 93493317013519 OMB No 1545-0047

> Open to Public Inspection

Go to www irs gov/Form990 for instructions and the latest information **Employer identification number** Name of the organization FOOD LINK INC 47-1840355 Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part. Indicate whether the organization raised funds through any of the following activities. Check all that apply Mail solicitations e Solicitation of non-government grants Internet and email solicitations Solicitation of government grants Phone solicitations ☐ Special fundraising events ☐ In-person solicitations Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? ☐ Yes ☐ No If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization (i) Name and address of individual (ii) Activity (iii) Did (iv) Gross receipts (v) Amount paid to (vi) Amount paid to or entity (fundraiser) fundraiser have from activity (or retained by) (or retained by) custody or fundraiser listed in organization control of col (i) contributions? Yes No

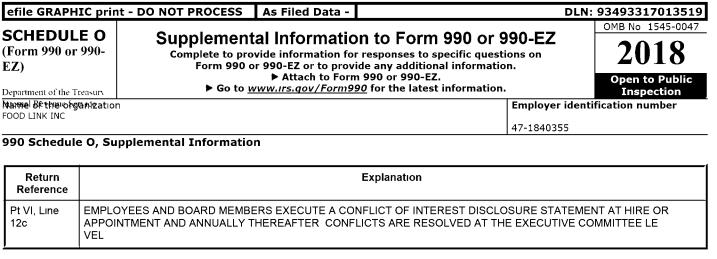
3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or

che	dule G (Form 990 or 990-EZ) 2018					F	Page <b>3</b>
1	Does the organization conduct gaming	activities with nonmember	rs?		☐Yes	□No	
2	Is the organization a grantor, beneficia formed to administer charitable gaming		a member of a partnership or other entity		□Yes	_	
3	Indicate the percentage of gaming activ	vity conducted in					
а	The organization's facility			13a			%
b	An outside facility			13b			%
14	Enter the name and address of the pers	son who prepares the orga	anization's gaming/special events books and r	ecords			
	Name ►						
	Address ►						
5a	Does the organization have a contract virevenue?	with a third party from wh	om the organization receives gaming		□Yes	□No	
b	If "Yes," enter the amount of gaming reamount of gaming revenue retained by		ganization <b>&gt;</b> \$ and ti	he			
c	If "Yes," enter name and address of the	e third party					
	Name ►						
	Address ►						
6	Gaming manager information						
	Name ►						
	Gaming manager compensation ► \$		<b></b>				
	Description of services provided ▶						
	☐ Director/officer	☐ Employee	☐ Independent contractor				
7	Mandatory distributions						
а	Is the organization required under state retain the state gaming license?	e law to make charitable d	listributions from the gaming proceeds to		Yes	Пио	
b			outed to other exempt organizations or spent		□ 162		
Par	t IV Supplemental Informatio	n. Provide the explana	tions required by Part I, line 2b, column				
		oc, 10, and 170, as app	olicable. Also provide any additional info	rmation	i. See ins	truction	<u></u>
	Return Reference	1	Explanation				

Schedule G (Form 990 or 990-EZ) 2018

efil	e GRAPHIC pr	int - DO NOT PR	ROCESS	As Filed Data -		DLN	l: 9349331	7013519	
	EDULE M			loncash Contri	hutions		OMB No 1	545-0047	
· · · · · · · · · · · · · · · · · · ·		►Complete if the  Attach to Form	organizati	ons answered "Yes" on F	9 or 30. <b>2018</b>				
	tment of the Treasury			90 for the latest informa	tion.		Open to Inspe		
Nam	of the organizat	ion				Employer identification number			
FOOD	FOOD LINK INC 47-1840355								
Pa	rt I Types	of Property							
			(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	noncash o	<b>(d)</b> od of determin contribution ar		
	Art—Works of art								
	Art—Historical tr								
3	Art—Fractional in								
4 5	Books and public Clothing and hou								
•									
6	Cars and other v	ehicles							
7	Boats and planes								
8	Intellectual prope	•							
9 10	Securities—Public Securities—Close	•							
	Securities—Close Securities—Partr or trust interest	nership, LLC,							
12	Securities—Misce								
	Qualified conserve contribution—Histructures	vation storic							
14	Qualified conserve contribution—Of	/ation							
15	Real estate—Res	idential .							
	Real estate—Cor								
17	Real estate—Oth								
18 19	Collectibles . Food inventory		X	547,753	026 91	4 TOTAL WEIGH	T OF DONATE	D FOOD	
19	rood inventory			347,733	930,61	PER POUND VA FEEDING AME	ALUE ESTABLI		
	Drugs and medic	• •							
	Taxidermy .								
	Historical artifact								
23	Scientific specim Archeological art					+			
	Other • (					1			
26	Other ► (					1			
27	Other ▶ (								
	Other ▶ (								
29				ition during the tax year for B, Part IV, Donee Acknowled		29			
20-	During the year	did the organization	n recover b	contribution any property	reported in Bart I lines 1 44	arough 20 +h-+	<u>,</u>	Yes No	
30a	must hold for at	least three years fr	om the date	e of the initial contribution,	and which is not required to	be used for exe	empt 30a	No	
b	If "Yes," describ	e the arrangement :	n Part II				304	No No	
31	Does the organization have a gift acceptance policy that requires the review of any nonstandard				w of any nonstandard contr	ibutions?	31	No	
32a	Does the organi contributions?	zation hire or use th	ird parties	or related organizations to s	olicit, process, or sell nonce	ash	32a	No	
b	If "Yes," describ							1.10	
	•	on dıd not report an	amount in	column (c) for a type of pro	perty for which column (a)	ıs checked,			
Ear D	anarwark Padustis	on Act Notice, see the	Instruction	e for Form 000	Cat No. 512271	Sch	edule M (Form	000) (2018)	

Schedule M (Form 990) (2018)							
Part II  Supplemental Information.  Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.							
Return Reference	Explanation						
Pt I col(b)	RECEIVED RESCUE FOOD FROM VARIOUS FOOD STORES, RESTAURANTS AND OUTLETS TOTAL POUND: RECEIVED 547,753 USED PER POUND VALUE FROM THE FEEDING AMERICA ORGANIZATION						
	Schedule M (Form 990) (2018)						



Return Explanation

990 Schedule O, Supplemental Information

Reference	
Pt VI, Line	THE TREASURER AND PRESIDENT REVIEW THE FORM 990 PRIOR TO FILING THE FORM 990 IS SENT TO ALL BOARD
11b	MEMBERS VIA EMAIL PRIOR TO FILING

Return Explanation
Reference

Pt VI. Line 19 GOVERNING DOCUMENTS AND FINANCIAL STATEMENTS ARE AVAILABLE UPON WRITTEN REQUEST

990 Schedule O, Supplemental Information

990 Schedule O, Supplemental Information Return Explanation Reference

Reference
Pt VI, Line THE SERVICES OF THE EXECUTIVE DIRECTOR ARE DONATED TO THE ORGANIZATION

990 Schedule O, Supplemental Information Return Explanation Reference

Form 990, Part IX, Line PROFESSIONAL FEES 62880 4361 7972 50547